

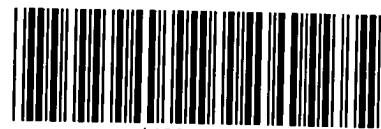
Company number: 3258930

Charity Number: 1059115

Greater Manchester Sports Partnership

Report and financial statements
For the year ended 31st March 2022

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Greater Manchester Sports Partnership
Reference and administrative information
for the year ended 31st March 2022

Company number 3258930

Charity number 1059115

Registered office and operational address National Squash Centre and Regional Centre
Rowsley Street
Manchester
M11 3FF

Management Committee

The Management Committee, who are also directors under company law, who served during the year and up to the date of this report were as follows:

Mike Perls MBE (Chair)
Richard Roe (Local Authority representative)
Rob Young MBE (Private Sector representative)
Sarah Brown-Fraser (Disability/Inclusion/ Marketing)
Rob Mukherjee (Digital/Data strategy/Commercial)
Katy Calvin-Thomas (Health)
Warren Heppolette (Senior Independent Director)
Sanjay Bhandari (Finance/Risk, Enterprise)
Daniel Cropper (Legal)
Cllr Leanne Feeley (GMCA)
Dr Marilyn Comrie OBE (VCSE sector)
Graham Whitham (Observer)
Jennifer Mossop-Scott (resigned June 2022)

Key management	Hayley Lever	Chief Executive
Personnel	Eve Holt	Strategic Director
	Matthew Stocks	Strategic Director
	Beth Sutcliffe	Strategic Director
	Richard Davis-Boreham	Strategic Director
	Eddie Asong	Finance Director

Bankers	The Co-operative Bank plc PO Box 101 1 Balloon Street Manchester M60 4EP	CAF Bank Ltd 25 Kings Hill Avenue Kings Hill West Malling Kent, ME19 4JQ
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Auditors	Slade & Cooper Limited Beehive Mill, Jersey Street, Ancoats, Manchester, M4 6JG
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Greater Manchester Sports Partnership

Report of the Management Committee

for the year ended 31st March 2022

The Management Committee present their report and the audited financial statements for the year ended 31st March 2022. Included within the trustees' report is the directors' report as required by company law.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

Objectives and activities

Greater Manchester Sports Partnership (GreaterSport) is the Greater Manchester (GM) charity with a clear purpose to Change Lives Together through movement, physical activity and sport. We **lead, support and connect people and partners** across the system to develop and deliver on the whole system vision and approach to **GM Moving in Action**

The objects of the Charity:

- a) To provide people in GM and surrounding neighbourhood with facilities for recreation or other leisure time occupation, in the interest of social welfare and with the object of improving the conditions of life of such persons without distinction on the grounds of race, gender, ethnic origin or disability;
- b) To advance the mental and physical health of the community by providing facilities for sport and physical activity.

Strategy

GreaterSport is one of 42 **Active Partnerships**; a network across the country who work collaboratively to create the conditions for an active nation we have a unique and trusted strategic partnership with the GM Combined Authority, Health and Social Care Partnership, the 10 local authorities in GM and Sport England. We also work with Sport England to support the local implementation of the **Uniting the Movement Strategy**.

In November 2021 GreaterSport launched its **business plan 2021-23** which sets out our vision and purpose, our values and the way we work, who we are and what we do. It describes how the organisation supports people and partners across the system and outlines our value and contribution to GM Moving in Action. It provides an overview of our organisational priorities over the next 18 months.

The GreaterSport business plan supports the wider ambition of GM Moving and demonstrates how we support the delivery of the **GM Moving in Action** strategy which was launched in September 2021. GM Moving in Action is the Greater Manchester strategy for physical activity. It is shaped and powered by GM Moving, our 'movement for movement'

The GM Moving in Action strategy sets out what is needed to get people moving more by designing moving into everyday life. Helping people move a little more, making it easier to be active and a natural part of how we all live, travel, work and play in Greater Manchester

GreaterSport leads, supports and connects people and partners across the system to develop and deliver on the whole system vision and approach to GM Moving in Action.

Activities:

GreaterSport has committed to contributing towards the GM Moving and delivering GM Moving in Action commitments. Our organisational role in doing this is organised in the following ways:

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Report of the Management Committee

for the year ended 31st March 2022

People Families and Communities:

To work with and meet the needs of Greater Manchester people, families and communities, in all their diversity, to enable everyone to live an active life.

- Active Children and Young People.
- Active Adults.
- Active Older Adults.

Inclusive Participation and Access

To widen access and participation in physical activity, sport and active travel to create a greater, more inclusive choice of ways to be active every day.

- Sport, Leisure and Physical Activity.
- GM Walking.
- Active Travel.

Active Places

To grow and spread place based active approaches, environments and partnerships to create the conditions for an active life in localities, neighbourhoods and across the city region.

- Place based working - Local Pilot.
- Active environments.

Whole System Integration

To work together as one GM team to lead, model, advocate for and embed a whole-system approach to physical activity, creating the conditions within a healthy, green, socially just city region where everyone can move and live a good life.

- Physical and Mental Wellbeing.
- Health and Care Integration.
- Culture and System Change.

Catalysts

There are some specific areas of work which underpin and provide the foundations for whole system change.

- Marketing and Communications.
- Data, Insight, Evaluation and Learning.
- People, Leadership and Workforce.
- Digital Inclusion and Opportunities.

Business Operations

A commitment to maintaining the highest standards of governance and financial management and in doing so ensuring that we remain compliant with all statutory, regulatory and contractual requirements, including but not limited to those set by the Charity Commission, Companies House and the Code for Sport Governance.

In order to achieve these shared priorities GreaterSport will lead, support and connect the conversations and work across the Greater Manchester systems in the following ways:

1. Understanding, Learning and Sharing

- Gathering analysis and understanding of data, insight and evidence (about why active lives matter and what is going on in Greater Manchester communities).
- Understanding what makes change happen.
- Developing, leading and delivering learning approaches providing an environment to test, learn and innovate.
- Translating and sharing the understanding of what makes change happen.

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for the year ended 31st March 2022

2. Leading and Supporting Change

- Influencing systemic and structural drivers of active lives for all.
- Engaging and influencing across the system to enable change (in priority areas, places and sectors).
- Developing and leading approaches that support culture change, system change and behaviour change across the life course.
- Facilitating, convening, enabling and connecting people and organisations across the system to work together with shared ambition and purpose.
- Providing high quality public narrative, marketing and communications to enable change.
- Supporting people and leadership development across the system.

3. All Underpinned by...

- Excellence in governance, finance, HR and business operations.
- Embedding equality, diversity and inclusion in all we do.

How our activities deliver public benefit

The trustees have paid due regard to the Charity Commissions guidance on public benefit and the GreaterSport business plan remains the overall strategy for GreaterSport. Being active and moving more (which benefits an individual's physical and mental wellbeing) is of great importance as communities continue their recovery from the regulations imposed by the Covid-19 pandemic.

Inactivity is a stubborn partner and a challenge to shift. Doing less than 30 minutes of physical activity per week is a key cause of obesity and one of the top 10 causes of early deaths. Regular exercise can help prevent chronic diseases such as heart disease, diabetes and cancer, which together costs Greater Manchester's health services more than £26 million every year.

Physical inactivity also costs our local economy £325m a year. 15 million days are lost due to sickness absences across the Northwest each year – with physically active workers taking far fewer sick days and work-based physical activity programmes helping to reduce absences. For individuals, doing 30 minutes of exercise three times a week has been calculated to increase average earnings by 7.5%.

Increasing physical activity can also improve mental health, reducing stress and increasing self-esteem, strengthen friendships, family and community relationships, and improve our air quality and environment.

Moving more can reduce rates of:

- Breast cancer by 20%
- Colon cancer, depression and dementia by 30%
- Cardiovascular disease by up to 35%
- Type 2 diabetes by up to 40%
- Hip fractures by up to 68%.

<https://www.gmmoving.co.uk/data-and-learning/evidence-review-outcomes-associated-with-sport-and-physical-activity>

Pre Covid-19, Greater Manchester (GM) physical activity rates were improving twice as fast as the national average, with inactivity reaching its lowest (26.2% in November 2018-19). However, Covid-19 stalled that progress and led to greater increases in inactivity, with over a third of adults inactive at its peak (31.2% in November 2019-20). Since then, GM has started to show signs of faster recovery

Greater Manchester Sports Partnership

Report of the Management Committee

for the year ended 31st March 2022

than national, but there is still some way to go to return to pre-pandemic levels of inactivity (29.7% in November 2020-21).

Over one third (36.6%) of children and young people do less than 30 minutes a day (Academic Year 2020-21). Although this was at its lowest before the pandemic (31.9% in Academic Year 2018-19) the increases now appear to have plateaued.

Within these figures, Covid-19 has seemingly widened the equality gap and there are some alarming challenges we need to address with a **priority on the inactive** individuals especially:

- Those from lower socio-economic groups 41.9% compared to higher socio-economic groups 18.8%.
- Those who identify as South Asian 41.9%, Black 34.6%, Other 31.9%, compared to those who identify as White British 27.9%.
- With long term health conditions or disabilities 45.3% compared to 24.8% without.
- Older adults aged 75+ years 52.2% compared to 24.1% 16-34 years.
- Young people as over half (58.3%) of children are not achieving the Chief Medical Officer's guidelines of on average 60 minutes of activity each day across the week.

<https://www.gmmoving.co.uk/data-and-learning/greater-manchester-adult-activity-levels-november-2020-21>

People in Greater Manchester want to get more active this has been evidenced through Health and Social Care Partnership insight:

- Engagement through 'Taking Charge' showed that 55% of people in Greater Manchester do want to be more physically active (2016).

Key Outcomes and Beneficiaries of our Services:

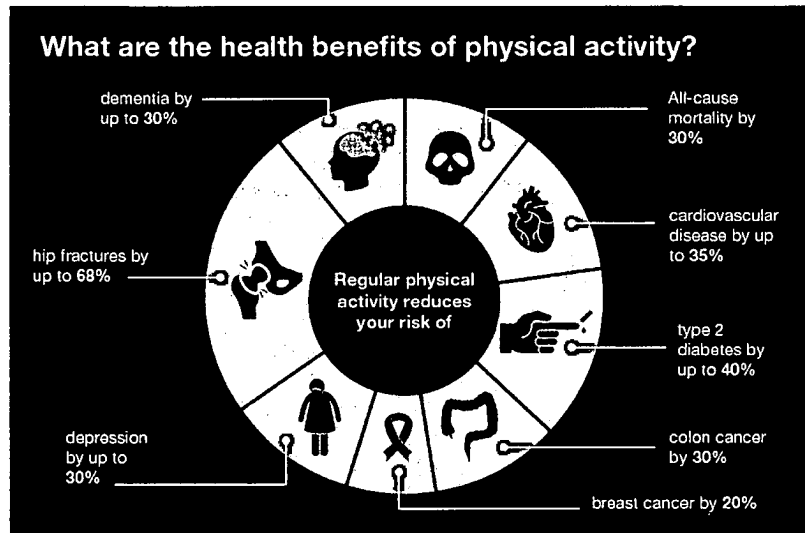
The outcomes of our work are aligned to contributing to the Governments policy priorities with a strong focus on the broader outcomes of activity:

- Physical Wellbeing
- Mental Wellbeing
- Individual Development
- Community Development
- Economic Development

These outcomes are fundamentally measured through the national survey Active Lives and National Health data sets.

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Report of the Management Committee
for the year ended 31st March 2022

These are the key derived benefits of being physically active:



Physical Outcomes

- More people involved in sport and physical activity and adopting participation as a habit.
- Healthier residents especially those from deprived areas.
- Improved physical health (reduced obesity, cardiovascular disease, diabetes).
- Closing of the equality gap with key audiences and their participation in sport and physical activity.

Mental Outcomes

- Improved mental well-being.
- Improved self-esteem and confidence.

Community Outcomes

- Improved quality and number of coaches.
- Increased opportunities for people to volunteer in sport, both formally and informally.
- Enhanced active citizenship.
- Parents, and service providers are educated to help families become more active.
- GM recognised as the place of high-quality sporting events.
- More business opportunities and investment created through sport and physical activity.
- GM's city region work recognised via sport and physical activity.

Individual Outcomes

- Increased number of accredited/qualified people in GM.
- Increasing the number of people volunteering in sport and physical activity in GM
- Developing culture of lifelong learning.
- Getting people work ready.

Economic Outcomes

- A more effective and resilient physical activity and sport sector
- Maximising the economic value and impact of major sporting events

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for the year ended 31st March 2022

- Ensuring continued investment into communities to enable ongoing participation in sport and physical activity.

These outcomes are measured through the national survey Active Lives and National Health data sets and are system indicators for change. GreaterSport sets out its priorities and plans each year to ensure our greatest possible contribution to progress.

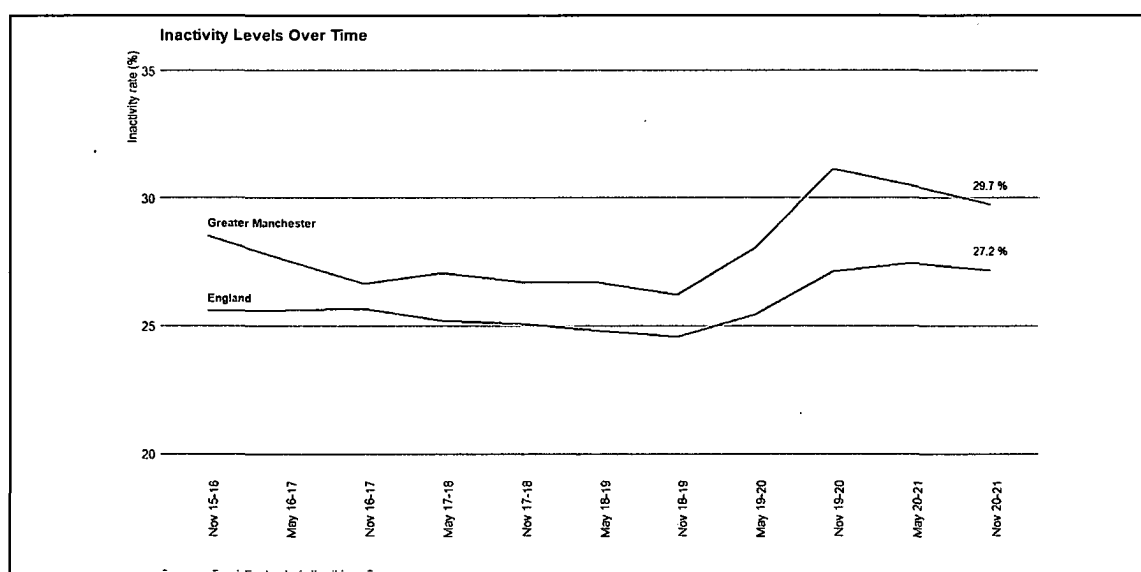
The trustees review the aims, objectives and activities of the charity each year. This report looks at what the charity has achieved and the outcomes of its work in the reporting period. The trustees report the success of each key activity and the benefits the charity has brought to those groups of people that it is set up to help. The review also helps the trustees ensure the charity's aims, objectives and activities remained focused on its stated purposes.

The trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives that have been set.

Achievements and performance

The charity's main activities and who it tries to help are described below. All its charitable activities focus on improving people's health and wellbeing through increasing physical activity. GreaterSport is uniquely positioned to deliver scale & impact across GM. Our successes are a result of our strong team who lead, support and connect with partners across the system connecting the GM Moving strategy to delivery at a local level.

The impact of the local and national lockdowns as a result of Covid-19 on active lives for all across GM has been considerable. Data from the latest national Active Live survey shows a significant decrease in inactivity levels with 39,000 less adults doing less than 30 minutes of physical activity a week from the survey 12 months ago.



Key Successes

In 2021-22, GreaterSport reshaped its 'delivery' model aligning more closely to GM Moving in Action and establishing the priorities for the organisation through the GreaterSport business plan. The

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for the year ended 31st March 2022

continuing recovery from Covid-19 impacted on the ability to progress at the rates seen in previous years with partners, communities and residents however there was a momentum shift as the impact of the vaccinations and removal of restrictions was beginning to be felt.

Our activities are wide ranging from policy and strategic influence, communications, learning and development, programme development and delivery, research, insight and evaluation.

Some specific highlights included:

- Our strategic influencing and advocacy secured greater political and senior leadership commitment to the physical activity agenda.
- Helped to shape and influence the wider Greater Manchester Strategy.
- Shaped and informed the direction of travel nationally as a key contributor to Uniting the Movement and Sport England's approach
- Led, codesigned and launched the GM Moving in Action strategy.
- Developed the GreaterSport business plan, describing the charity's role in GM Moving and started implementation in October 2021.
- Secured strategic partner and delivery partner investment from Sport England for the next 5 years (2022-27)
- Secured investment from GMCA for a further 12 months up to March 2023.
- Implemented a new pay and reward structure within the organisation
- Distributed Sport England Together Fund and Opening School Facilities Funds across Greater Manchester

Specific work strand successes can be seen below:

Children, Young People and Families

- Open School Facilities Fund - 87 Schools accessed £434,764.46 delivery funding. This has led to the delivery of 137 activities, engaging 5021 children and 1277 adults
- DfE Volunteers Leaders & Coaches Project which engaged 49 Young People (18 male, 31 female) and amassed 632 Volunteering Hours in sport, physical activity and movement.
- Developed the 'Active Ageing Framework' for Greater Manchester, highlighting key work areas such as: Active Travel, Place-based approaches to tackling health inequalities, adult care transformation and work and health.
- Led and launched the GM Falls Report and established the Falls Collaborative.
- Developed and delivered an Active Workplaces training session to x organisations involving x employees.

Inclusive Participation and Access

- Together fund – £170,000 worth of funds reach 80% of Greater Manchester boroughs, engaging with new and diverse audiences
- Supported the development of the GM Active strategy 'We Move as One'
- 'Year 3 of the Walking City Region Ambition (animation). with a learning event delivered to share progress.
- Convening the system to support coordination and collaboration to widen access and participation in active travel, to include establishing a new GM Walking and Cycling Advisory Group and organising three Big Active Conversations attracting over 500 attendees.

Active Places

- Continued investment into Greater Manchester localities via the Local Delivery Pilot
- Two further process evaluations produced and released reflecting on the local pilot work across Greater Manchester

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for the year ended 31st March 2022

- Development and delivery of the co-production conversation sessions. 206 attendees across all the sessions from a wide range of organisations.

Whole System Integration

- Secured investment from the Health and Social Care Partnership to support the integration of physical activity into the health system up to March 2023, establishing clarity of priorities and a set of deliverables to contribute to the emerging ICS.
- Supported the delivery of 3 Physical Activity Clinical Champion training sessions across Greater Manchester with 39 attendees from across the health and care system.

Catalysts

- 12 workshops delivered as part of the system leadership approach engaging 183 participants
- Investing in, shaping and delivering transformational leadership programme with GM Active and Future Fit
- Refresh and relaunch of the GM Moving website – www.gmmoving.co.uk along with a [launch video](#) for the GM Moving in Action strategy and #KeepMoving campaign
- #whatevetheweather videos generated 407,687 impressions and a reach of 134,378 overall over a 4-week period
- Series of Active Lives workshops commissioned and delivered across Greater Manchester providing localities with greater insight about their active lives data.

Business Operations

- Launch of the [GreaterSport business plan 2021-23](#)
- Implementation of new pay and reward structure across the organisation
- The outcome of our annual Child Protection in Sport Unit (CPSU) Safeguarding Assessment was that we have **met** all the required standards meaning we are fully compliant across a range of safeguarding practices.

Financial review

Investment from our primary funders was secured. An agreement was signed with Sport England for a 5-year investment (2022-27) and we also secured investment from both GMCA and GMHSCP each for a duration of 1 year to March 2023.

During 2021/22, Covid was still having an impact on our finances. The continued shift to a hybrid working model with staff working from home and partner organisations still not 100% back to face to face meetings meant that expenses such as meeting room hire and travel was less and generated underspend in our budgets. Our offices were also being refurbished during this period which meant a decrease in our rent (and this is likely to continue through to 2022/23).

Income for the year 2021/22 was approximately £2.732M, compared to £2.498M in 2020/21 (9.4% increase). Sport England was GreaterSport's largest funder, contributing £2.399M this year compared to £1.763M in the 2020/21.

Expenditure for the year 2021/22 was approximately £2.967M, compared to £2.491M in 2020/21 (19% increase).

The total balance sheet equity was £1.628M in 2021/22, compared to £1.863M in 2020/21. As part of the Boards decision to reduce financial risks and also maximise investment income, the charity invested some of its reserves across the following banks: CAF Bank, Yorkshire Bank, Metro Bank & ShawBrook Bank.

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for the year ended 31st March 2022

Principal funding sources

GreaterSport has two significant funding agencies Sport England and GM Combined Authority (GMCA). Other investment is dependant of a variety of sources and individual applications and relationships.

Sport England remain committed to funding Active Partnerships up to 2027 in line with their national strategy (Uniting the Movement). GreaterSport secured a total investment of £5,744,898 to undertake a systemic and delivery role across Greater Manchester.

Reserves policy

We hold reserves for the following purposes:

- coverage of our operating expenses in the event of a downturn in income and / or unforeseen increases in costs
- to meet the costs of unforeseen liabilities for employment or other legal claims not covered by insurance Trustees have maintained the reserve policy at six months' salary and running costs. Trustees for this reason, have made a provision £502,736 in line with the charity's reserve policy. It is expected that the six months' salary and running costs will be designated beginning next financial year.

Unrestricted, Restricted and Designated Funds

At 31 March 2022, we held unrestricted funds of £857K (2020/21 - £851K). The following is the breakdown of unrestricted reserve held at the end of the year;

- £502,736 designated towards the six-month reserve policy
- £354,841 free reserves. This is earmarked to cover projected deficits on core activities for the next three years.

Restricted funds are those funds that have been received for particular purposes and projects. Total restricted fund balance as at 31st March 2022 was £771K (2020/21 £1.012M). The decreased restricted fund balance was mainly a result of additional projected spends for the year on the GM Moving Local Delivery Pilot programme.

Plans for the future

GreaterSport has developed a business plan which sets out our vision and purpose, our values and the way we work, who we are and what we do. It describes how we support people and partners across the system and outlines our value and contribution to GM Moving in Action. It provides an overview of our organisational priorities over the next 18 months.

The GreaterSport Board have begun to discuss the future ambitions for the charity which will feed into the business plan for the period 2023-25.

Vision

To lead, support and connect the Greater Manchester system in creating the conditions to enable Active Lives for All, uniting communities and creating more equal and inclusive places so that people can lead happier, healthier and more fulfilled lives.

Greater Manchester Sports Partnership

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for the year ended 31st March 2022

Purpose

GreaterSport's purpose is Changing Lives Together through Movement, Physical Activity and Sport. We play a strategic leadership role in support of GM Moving, the Greater Manchester wide movement for movement, with a collective mission of Active Lives for All.

Operationally, GreaterSport will continue to work on its systemic and delivery roles as outlined in our submission to Sport England for primary investment as well as delivering against the priority plans which support the ambitions within GM Moving in Action.

Within the organisation, we have identified the foundations which help to create and sustain a healthy, productive, efficient, high-performing, motivated and progressive organisation that leads the way, within Greater Manchester and beyond.

- Financial sustainability
- Stakeholder relationships
- Learning and development
- Workplace operations
- Organisational culture
- Strategic development

These foundations and building blocks of a high performing organisation are what we measure ourselves against.

2022-23 Key Areas of Focus

- Developing an updated Business Plan for organisation for the period 2023 -25
- Developing and implementing a measurement, evaluation and learning framework across the organisation
- Working with stakeholders across Greater Manchester to take a whole system approach to creating greater equality in participation levels in physical activity, sport, and movement.
- Identifying the opportunities to embed physical activity, sport and movement within the new health and care structure across Greater Manchester both at city region and locality level.
- Continue to invest into localities via the Local Delivery Pilot, Together Fund and GM Walking grants.

- Review and update the charitable objectives to better reflect the approach and work of the charity as outlined within the business plan.
- Create the conditions for our Board and team to play their part in the continued development of a high performing organisational culture.

Structure, Governance and Management

GreaterSport is a Company Limited by Guarantee, registered in England and Wales, No. 3258930, registered Charity No. 1059115. It is governed by its Articles of Association. GreaterSport was originally constituted in 1996 (as GM Youth Games) and changed its name in 2000 to GM Sports Partnership. The Articles of Association were amended in 2015 to reflect updated Company Objects and also current legislation.

As a Charitable Company, GreaterSport has a Board of Directors who also serve as the Charity Trustees. Trustees/Directors are recruited against a skills matrix that defines areas that the company needs represented, in order to drive the business plan forward for the benefit of GM. The Strategic

Greater Manchester Sports Partnership

Report of the Management Committee

for the year ended 31st March 2022

Lead Business Operations acts as Company Secretary. All Directors/Trustees undergo Induction Training. This is carried out by the CEO and supported by the Strategic Lead Business Operations.

There is a comprehensive induction pack which includes Terms of Reference of the Board and Sub Groups; Trustee Job Description; Roles of the Board; Code of Conduct; Levels of Delegated Authority; Declaration of Interests, and, information on GreaterSport structure. Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at 31st March 2022 was 12 (2021:12). The management committee are members of the charity but this entitles them only to voting rights. The management committee have no beneficial interest in the charity. All management committee give their time voluntarily and receive no benefits from the charity. Any expenses reclaimed from the charity are set out in note 12 to the accounts.

There are two sub committees of the main board – Audit and Risk and Nominations and Remunerations. Both committees meet formally twice a year outside of the main board meetings and have decision-making functions based on recommendations brought forwards by the Executive Team. Both committees report directly to the main Board.

The executive functions of the Company are handled by the Executive Team, which consists of Hayley Lever (Chief Executive Officer) and four Strategic Directors. The CEO and Directors have delegated powers for the day-to-day management of GreaterSport. GreaterSport is an independent company (as outlined above) but is part of a wider support network (the Active Partnership Network). The APN give support and guidance to APs as well as brokering relationships across different sport sectors, interested stakeholders and within Government.

Related parties and relationships with other organisations

GreaterSport is a Company Limited by Guarantee and a Registered Charity. It has no subsidiary undertakings. It works closely with a number of organisations and charities to further its charitable objects. These include National Governing Bodies of Sport, Active Partnership Network, GM combined Authority, GM Local Authorities, Health & Social Care Partnership, Sport England and other local sporting bodies.

Remuneration policy for key management personnel

GreaterSport has a Pay Policy Statement which sets out GreaterSport's approach to setting the pay of its employees by identifying the method by which all salaries of employees is determined and who is responsible for ensuring the policy is adhered to.

The policy sets out the organisation context for pay including stating that GreaterSport uses the nationally negotiated Local Government Public Sector pay spine as the basis for its rates of pay. The salary structure is in line with pay bands and identifies Pay Grades and Scale Points that each type of role falls between. The pay of the Senior Management Team is further determined and reviewed by the GreaterSport Board Nominations & Remuneration Sub-committee.

Risk Management

The GreaterSport Board of Trustees has the overall responsibility to ensure that sound and effective risk management and internal control systems are maintained and reviewed for effectiveness. GreaterSport has created an Audit & Risk Sub-committee which supports the board and has delegated authority to agree (or, where appropriate, make recommendations) the following:

- a. Oversee and advise the Board on current risk exposures of the company and future risk strategy.

Greater Manchester Sports Partnership

Report of the Management Committee

for the year ended 31st March 2022

- b. Advise the board on the company's overall risk appetite, tolerance and strategy, taking account of the financial environment.
- c. Keep under review the company's overall risk assessment processes that inform the board's decision making.
- d. Set a standard for the accurate and timely monitoring of risk types of critical importance.
- e. Review the company's capability to identify and manage new risk types.
- f. Keep under review the effectiveness of the company's internal financial controls and risk management systems.
- g. Annually review the organisations risk management and internal control systems to ensure effectiveness and that they meet the aims for which they were established.
- h. Review proposed write-offs of aged debtors in excess of £1,000 with decision recommendations to the full board.
- i. Review the company's procedure for detecting fraud.
- j. Review the company's procedure for the prevention of bribery.

The Audit & Risk Sub-committee will then report to the Board after due review of the effectiveness of the Groups risk management and internal control systems. The Board considers the work and findings of the sub-committee in forming its own view on the effectiveness of the systems. The Executive Team together with the Development Manager (Business Operations) are responsible for designing and implementing risk management and internal control systems to manage risks with the whole team. The GreaterSport Risk Management Plan draws on guidance information from the Charity Commission, and is divided into the following risk areas:

- People
- Process
- Pounds
- Place
- Promotion

Under the above themes potential risks to the organisation are identified and assessed against the impact and likelihood (gross risk). Each risk then has identified control measures resulting in a net risk score. A clear line of responsibility for each risk is identified together with any actions required. The Company is insured through Howdens (Insurance Broker) and the policies cover the business risks of the company.

Fund Raising

There were no fundraising activities within the financial year.

Greater Manchester Sports Partnership

Report of the Management Committee

for the year ended 31st March 2022

Statement of responsibilities of the management committee

The management committee (who are also directors of GM Sports Partnership for the purposes of company law) are responsible for preparing the management committee's annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the management committee to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the management committee are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation

The management committee are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the management committee are aware:

- There is no relevant audit information of which the charitable company's auditors are unaware
- The management committee have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information

The management committee are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.


Greater Manchester Sports Partnership
Report of the Management Committee
for the year ended 31st March 2022

Auditors

Slade & Cooper Ltd were re-appointed as the charitable company's auditors during the year and have expressed their willingness to continue in that capacity.

This report has been prepared in accordance with the provisions applicable to companies subject to the small companies' regime of the Companies Act 2006.

The management committee's annual report has been approved by the management committee on 22/09/2022 and signed on their behalf by



Mike Perls MBE

Chair

Independent auditors' report
to the members of
Greater Manchester Sports Partnership
for the year ended 31st March 2022

Opinion

We have audited the financial statements of Greater Manchester Sports Partnership (the 'charitable company') for the year ended 31 March 2022, which comprise the Statement of Financial Activities (including the income and expenditure account), the Balance Sheet, the Statement of Cash Flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Independent auditors' report
to the members of
Greater Manchester Sports Partnership
for the year ended 31st March 2022

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the Trustees' Annual Report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 14, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and

Independent auditors' report
to the members of
Greater Manchester Sports Partnership
for the year ended 31st March 2022

using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- enquiry of management and those charged with governance around actual and potential litigation and claims.
- enquiry of the charity's staff, management and those charged with governance to identify any instances of non-compliance with laws and regulations.
- reviewing minutes of meetings of those charged with governance.
- reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.
- auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume

Independent auditors' report
to the members of
Greater Manchester Sports Partnership
for the year ended 31st March 2022

responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Christy Yun Hing Lau FCCA CTA DChA
Senior Statutory Auditor
for and on behalf of
Slade & Cooper Limited
Statutory Auditors
Beehive Mill
Jersey Street
Manchester
M4 6JG

28th December 2022

Greater Manchester Sports Partnership
Statement of Financial Activities
(including Income and Expenditure account)
for the year ended 31 March 2022

	Note	Unrestricted funds £	Restricted funds £	Total funds 2022 £	Total funds 2021 £
Income from:					
Donations and legacies	3	526,782	-	526,782	512,141
Charitable activities: Sport and physical activity development	4	186,373	2,006,498	2,192,871	1,962,918
Other trading activities	5	10,989	-	10,989	12,680
Investments	6	1,711	-	1,711	10,694
Total income		725,855	2,006,498	2,732,353	2,498,433
Expenditure on:					
Charitable activities: Sport and physical activity development	7	728,074	2,239,272	2,967,346	2,491,096
Total expenditure		728,074	2,239,272	2,967,346	2,491,096
Net income/(expenditure) for the year	9	(2,219)	(232,774)	(234,993)	7,337
Transfer between funds		8,326	(8,326)	-	-
Net movement in funds for the year		6,107	(241,100)	(234,993)	7,337
Reconciliation of funds					
Total funds brought forward		851,470	1,012,192	1,863,662	1,856,325
Total funds carried forward		857,577	771,092	1,628,669	1,863,662

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

Greater Manchester Sports Partnership
Company number 3258930
Balance sheet as at 31 March 2022

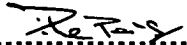
	Note	2022		2021	
		£	£	£	£
Fixed assets					
Tangible assets	16		-		2,029
Total fixed assets			-		2,029
Current assets					
Debtors	17	68,427		38,203	
Current asset investments	18	729,945		728,482	
Cash at bank and in hand	19	1,233,973		1,321,659	
Total current assets		2,032,345		2,088,344	
Liabilities					
Creditors: amounts falling due in less than one year	20	(403,676)		(226,711)	
Net current assets			1,628,669		1,861,633
Total assets less current liabilities			1,628,669		1,863,662
Net assets			1,628,669		1,863,662
The funds of the charity:					
Restricted income funds	22		771,092		1,012,192
Unrestricted income funds	23		857,577		851,470
Total charity funds			1,628,669		1,863,662

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small companies and constitute the annual accounts required by the Companies Act 2006 and are for circulation to members of the company.

The notes on pages 23 to 45 form part of these accounts.

A full SOFA comparative can be found on the final page of the financial statements.

Approved by the trustees on 22/09/2022 and signed on their behalf by:


.....
Mike Perls MBE (Chair)


.....
Richard Roe (Trustee)

Greater Manchester Sports Partnership
Statement of Cash Flows
for the year ending 31 March 2022

	Note	2022 £	2021 £
Cash provided by/(used in) operating activities	25	(87,934)	101,939
<i>Cash flows from investing activities:</i>			
Dividends, interest, and rents from investments		1,711	10,694
Cash provided by/(used in) investing activities		1,711	10,694
Increase/(decrease) in cash and cash equivalents in the year		(86,223)	112,633
Cash and cash equivalents at the beginning of the year		2,050,141	1,937,508
Cash and cash equivalents at the end of the year		1,963,918	2,050,141
Represented on the balance sheet as:			
Current asset investments		729,945	728,482
Cash at bank and in hand		1,233,973	1,321,659
		1,963,918	2,050,141

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022

1 Accounting policies

The principal accounting policies adopted, judgments and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), second edition - October 2019 (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006 and UK Generally Accepted Accounting Practice.

Greater Manchester Sports Partnership meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

b Preparation of the accounts on a going concern basis

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

The trustees have made no key judgments which have a significant effect on the accounts.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next reporting period.

c Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of a provision of a specified service is deferred until the criteria for income recognition are met.

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

d Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised; refer to the trustees' annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose.

Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Expenditure on charitable activities includes the costs of delivering projects and courses undertaken to further the purposes of the charity and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

h Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity's programmes and activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities. The bases on which support costs have been allocated are set out in note 8.

i Operating leases

Operating leases are leases in which the title to the assets, and the risks and rewards of ownership, remain with the lessor. Rental charges are charged on a straight line basis over the term of the lease.

j Tangible fixed assets

Individual fixed assets costing £1,500 or more are capitalised at cost and are depreciated over their estimated useful economic lives on a straight line basis as follows:

Equipment.	25%
------------	-----

k Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

l Current asset investments

Current asset investments include cash investments with a maturity of greater than three months from the date of acquisition or opening of the deposit or similar account.

m Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

n Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

o Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

p Pensions

The charitable company is an admitted body of the Greater Manchester Pension Fund.

The Greater Manchester Pension Fund (GMPF) is a multi-employer defined benefit scheme administered for the benefit of Local Authorities and other bodies and is managed in accordance with the Local Government Pension Scheme Regulations 1997 (as amended). Past and present employees are covered by the provisions of the Greater Manchester Pension Scheme.

The GMPF is a Career Average pension scheme and benefits are not dependent on investment performance. Employees who join the Fund build up a pension pot which is revalued each year in line with Consumer Price Index (CPI). If a member has GMPF membership before 1st April 2014 they will have accrued benefits based on membership and final pay in accordance with the previous Final Salary pension scheme.

The trustees are unable to confirm the charity's share of the underlying assets and liabilities of the Greater Manchester Pension Scheme as there is insufficient information available and therefore the Scheme is accounted for as a defined contribution scheme. The Greater Manchester Pension Scheme provides that in the event that a single employer has individuals contributing to the scheme then any remaining liability for benefits payable under the scheme falls on that employer. Since the main participating employers are statutory bodies, the trustees consider it highly improbable that such a liability will ever fall to the charity.

The employer's contributions made to the scheme in 2022 were £282,366 (2021: £276,634) with an employer's contribution rate of 24.7% of pensionable pay. Employees' contribution rates are 5.8%, 6.5%, 6.8% or 8.5% depending on pensionable pay.

The agreed employer contribution rates are as follows:

2019/20	24.4%
2020/21	24.7%
2021/22	25.1%
2022/23	25.4%

The pension cost is assessed every three years in accordance with the advice of an independent qualified actuary. The latest actuarial valuation of the scheme was at 31 March 2019.

Key elements in the valuation of the fund at 31 March 2019 were as follows:

	£m
Past service liabilities	23,314
Assets	23,884
Surplus/(deficit)	529
Funding level	102%

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

2 Legal status of the charity

The charity is a company limited by guarantee registered in England and Wales and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office address is disclosed on page 1.

3 Income from donations and legacies

Current reporting period	Unrestricted £	Restricted £	Total 2022 £
Core grant - Sport England	526,782	-	526,782
Total	526,782	-	526,782
<hr/>			
Previous reporting period	<i>Unrestricted</i> £	<i>Restricted</i> £	<i>Total 2021</i> £
Core grant - Sport England	511,641	-	511,641
Moving Forces	500	-	500
Total	512,141	-	512,141

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

4 Income from charitable activities

Current reporting period	Unrestricted £	Restricted £	Total 2022 £
Sport & physical activity development			
Greater Manchester Combined Authority	175,600	-	175,600
GM Moving	-	25,000	25,000
Sport England			
CMOF Vets	-	51,250	51,250
Commonwealth Games	-	74,500	74,500
LP Core & evaluation	-	536,670	536,670
GM Active Ageing	-	40,000	40,000
Tackling Inequalities	-	168,000	168,000
Workforce	-	45,000	45,000
CYP Core	-	452,356	452,356
Open School facilities	-	504,749	504,749
Active Lancashire	-	40,553	40,553
Armed Forces Covenant Fund		35,000	35,000
GM Health & Social Care Partnership			
LP Core & evaluation	-	25,400	25,400
MSK	-	8,020	8,020
Fees	10,773	-	10,773
Total	186,373	2,006,498	2,192,871

Previous reporting period	Unrestricted £	Restricted £	Total 2021 £
Sport & physical activity development			
Greater Manchester Combined Authority	175,600	-	175,600
Violence Reduction Unit	-	24,000	24,000
Interim strategic manager	-	25,000	25,000
LDP capacity	-	6,300	6,300
Sport England			
Club Link Maker	-	97,754	97,754
CMOF Vets	-	51,250	51,250
Daily Mile	-	53,039	53,039
DfE - Volunteering	-	8,000	8,000
Satellite Club	-	226,103	226,103
LDP capacity	-	270,941	270,941
GM Active Ageing	-	50,000	50,000
Interim strategic manager	-	50,000	50,000
Tackling Inequalities	-	280,000	280,000
Workforce	-	45,000	45,000
CYP Core	-	116,958	116,958
Active Partnerships	-	34,447	34,447
NHS Oldham CCG	-	448,526	448,526
Total	175,600	1,787,318	1,962,918

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

5 Income from other trading activities

	2022 £	2021 £
Sponsorship	-	2,000
Other	10,989	10,680
	<hr/> 10,989	<hr/> 12,680
	<hr/> <hr/>	<hr/> <hr/>

All income from other trading activities is unrestricted.

6 Investment income
Current reporting period

	Unrestricted £	Restricted £	2022 £
Income from bank deposits	1,711	-	1,711
	<hr/> 1,711	<hr/> -	<hr/> 1,711
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Previous reporting period

	<i>Unrestricted</i> £	<i>Restricted</i> £	2021 £
<i>Income from bank deposits</i>	10,694	-	10,694
	<hr/> 10,694	<hr/> -	<hr/> 10,694
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

7 Analysis of expenditure on charitable activities

Current reporting period	Sport & physical activity development	Total 2022	Total 2021
	£	£	£
Staff salaries & travel	1,024,829	1,024,829	1,094,940
Training & recruitment	10,471	10,471	11,983
Office expenses	31,800	31,800	38,188
Miscellaneous	2,288	2,288	217
Professional fees	18,600	18,600	46,452
Hire of facilities	1,548	1,548	1,294
Sports programmes	1,235,697	1,235,697	664,555
Insurance	6,360	6,360	6,360
Events	1,404	1,404	1,380
Advertising & promotion	11,729	11,729	112,015
Governance costs (see note 8)	9,065	9,065	10,878
Support costs (see note 8)	613,555	613,555	502,834
	<hr/>	<hr/>	<hr/>
	2,967,346	2,967,346	2,491,096
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

All prior year expenditure was on Sport & physical activity development.

	2022	2021
	£	£
Restricted expenditure	2,239,272	1,811,270
Unrestricted expenditure	728,074	679,826
	<hr/>	<hr/>
	2,967,346	2,491,096
	<hr/> <hr/>	<hr/> <hr/>

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

8 Analysis of governance and support costs

Current reporting period	Basis of apportionment	Support £	Governance £	Total 2022 £
Staff salaries & travel	Time spent	500,961	-	500,961
Training & recruitment	Time spent	10,920	-	10,920
Office rent	Fixed charge	17,163	-	17,163
Office expenses	Fixed charge	-	-	-
Miscellaneous	Fixed charge	2,747	-	2,747
Depreciation	Fixed charge	2,029	-	2,029
Professional fees	Fixed charge	43,708	-	43,708
Club development, competitions & coaches	Fixed charge	5,550	-	5,550
Sports programmes	Fixed charge	680	-	680
Hire of facilities	Fixed charge	2,370	-	2,370
Insurance	Fixed charge	12,534	-	12,534
Events	Fixed charge	360	-	360
Advertising & promotion	Fixed charge	14,533	-	14,533
Board expenses	Governance	-	35	35
Audit & accountancy fees	Governance	-	9,030	9,030
		613,555	9,065	622,620
Previous reporting period	Basis of apportionment	Support £	Governance £	Total 2021 £
Staff salaries & travel	Time spent	427,031	-	427,031
Training & recruitment	Time spent	14,754	-	14,754
Office rent	Fixed charge	12,460	-	12,460
Office expenses	Fixed charge	-	-	-
Miscellaneous	Fixed charge	2,031	-	2,031
Depreciation	Fixed charge	2,028	-	2,028
Professional fees	Fixed charge	22,264	-	22,264
Club development, competitions & coaches	Fixed charge	100	-	100
Sports programmes	Fixed charge	752	-	752
Hire of facilities	Fixed charge	-	-	-
Insurance	Fixed charge	9,885	-	9,885
Events	Fixed charge	1,163	-	1,163
Advertising & promotion	Fixed charge	10,366	-	10,366
Board expenses	Governance	-	198	198
Audit & accountancy fees	Governance	-	10,680	10,680
		502,834	10,878	513,712

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

9 Net income/(expenditure) for the year

This is stated after charging/(crediting):	2022 £	2021 £
Depreciation	2,029	2,028
Auditor's remuneration - audit fees	5,050	4,800
Auditor's remuneration - accountancy fees	2,650	2,500
Auditor's remuneration - other	120	120

10 Staff costs

Staff costs during the year were as follows:

	2022 £	2021 £
Salaries & travel	1,080,773	1,079,962
Social security costs	115,024	112,452
Pension costs	282,366	276,634
Other costs included in staff costs	957	6,863
Holiday pay accrual	22,144	42,518
Temp fees	24,526	-
Redundancy and termination costs	-	3,542

1,525,790 1,521,971

Allocated as follows:

Charitable activities	1,024,829	1,094,940
Support costs	500,961	427,031

1,525,790 1,521,971

The number of employees whose total employee benefits (excluding employer pension costs) amounted to over £60,000 in the year were as follows:

	2022	2021
£60,000 - £70,000	-	-
£70,001 - £80,000	-	-
£80,001 - £90,000	-	-
£90,001 - £100,000	-	1
£101,000 - £110,000	1	-

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

Staff costs continued

The average number of staff employed during the period was 35 (2021: 34.7).

The average full-time equivalent number of staff employed during the period was 30.26 (2021: 33.3).

The key management personnel of the charity comprise the trustees, the CEO & Exec Lead GM Moving, Strategic Director GM Moving, Strategic Director (GM Walking and Operations), Strategic Director (People and Operations), Strategic Director (Local Pilot and Operations) & Finance Director.

The total employee benefits of the key management personnel of the charity were £510,771 (2021: £450,065).

11 Trustee remuneration and expenses, and related party transactions

No members of the management committee received any remuneration for their role as a trustee or reimbursed expenses during the year (2021: Nil).

Aggregate donations from related parties were £Nil (2021: £Nil).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

Rob Young Consulting Ltd.

After a competitive bidding process and a selection process that involved Sport England, two consultants were appointed to lead on the GM Commissioning Pilot. One of these consultants was Rob Young, a trustee of this charity.

Rob Young consulting Ltd. provided services totalling £1,467 (ex VAT) during the year (2021: £4,473). The amount of £Nil (2021: £Nil) (gross) was outstanding at the year end.

Legal authority for payments to trustees is held within the articles of association of the charitable company.

No other trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity, including guarantees, during the year (2021: nil).

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

12 Government grants

The government grants recognised in the accounts were as follows:

	2022	2021
	£	£
Sport England - core	526,782	511,641
Sport England		
Club Link Maker	-	97,754
CMOF Vets	51,250	51,250
Commonwealth Games	74,500	-
LP Core & evaluation	536,670	-
Daily Mile	-	53,039
DfE - Volunteering	-	8,000
Satellite Club	-	226,103
LDP capacity	-	270,941
GM Active Ageing	40,000	50,000
Interim strategic manager	-	50,000
Tackling Inequalities	168,000	280,000
Workforce	45,000	45,000
CYP Core	452,356	116,958
Open School facilities	504,749	-
GM Health & Social Care Partnership	33,420	-
Greater Manchester Combined Authority	200,600	175,600
NHS Oldham CCG	-	448,526
	2,633,327	2,384,812
	2,633,327	2,384,812

Any unfulfilled conditions and contingencies attaching to the grants are detailed in note 22

13 Corporation tax

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

14 Analysis of income and expenditure by funding sector

Annual accounts:					2022 £
Income:					2,732,353
Expenditure including depreciation excluding interest and tax:					2,967,346
	Sport England £	Local Authority £	Other public sector income £	Non-public income £	Total £
Revenue grants	2,399,307	211,373	108,973	-	2,719,653
Capital grants	-	-	-	-	-
Membership income	-	-	-	-	-
Sponsorship income	-	-	-	-	-
Other income	-	-	-	12,700	12,700
Total income	2,399,307	211,373	108,973	12,700	2,732,353
Overheads support costs	526,782	175,600	-	-	702,382
Active Ageing	52,460	-	-	-	52,460
Local delivery pilot	533,855	-	-	-	533,855
Open school facilities	515,381	-	-	-	515,381
Clubs	138,305	-	-	-	138,305
Daily Mile	18,497	-	-	-	18,497
Young people	186,061	-	-	-	186,061
GM Moving - walking	-	-	287,624	-	287,624
Tackling inequalities	205,599	-	-	-	205,599
Military veterans	53,311	-	25,498	-	78,809
Commonwealth Games	67,833	-	-	-	67,833
School Games	34,931	-	-	-	34,931
Other costs	35,662	35,773	61,865	12,309	145,609
Total expenditure	2,368,677	211,373	374,987	12,309	2,967,346
Net income	30,630	-	(266,014)	391	(234,993)

This note is an additional disclosure requested of non NGBs by Sport England.

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

15 Analysis of income and expenditure by funding sector (continued)

Prior year

<i>Annual accounts:</i>					2021
					£
<i>Income:</i>					2,498,433
<i>Expenditure including depreciation excluding interest and tax:</i>					2,491,096
	<i>Sport England</i>	<i>Local Authority</i>	<i>Other public sector income</i>	<i>Non-public income</i>	<i>Total</i>
	£	£	£	£	£
<i>Revenue grants</i>	1,762,524	230,900	482,223	500	2,476,147
<i>Capital grants</i>	-	-	-	-	-
<i>Membership income</i>	-	-	-	-	-
<i>Sponsorship income</i>	-	-	-	2,000	2,000
<i>Other income</i>	-	-	-	20,286	20,286
Total income	1,762,524	230,900	482,223	22,786	2,498,433
<i>Overheads support costs</i>	511,641	175,600	-	-	687,241
<i>Active Ageing</i>	59,444	-	-	-	59,444
<i>Local delivery pilot</i>	319,886	-	-	-	319,886
<i>Open School Facilities</i>	55,460	-	-	-	55,460
<i>Clubs</i>	77,196	-	-	-	77,196
<i>Young people</i>	138,960	-	-	-	138,960
<i>GM Moving - walking</i>	-	-	607,610	-	607,610
<i>Tackling inequalities</i>	228,927	-	-	-	228,927
<i>Military veterans</i>	75,955	-	54,685	-	130,640
<i>Other costs</i>	115,187	25,000	-	45,545	185,732
Total expenditure	1,582,656	200,600	662,295	45,545	2,491,096
Net income	179,868	30,300	(180,072)	(22,759)	7,337

This note is an additional disclosure requested of non NGBs by Sport England.

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

16 Fixed assets: tangible assets

Cost	Equipment £	Total £
At 1 April 2021	23,212	23,212
At 31 March 2022	23,212	23,212
Depreciation		
At 1 April 2021	21,183	21,183
Charge for the year	2,029	2,029
At 31 March 2022	23,212	23,212
Net book value		
At 31 March 2022	=	=
At 31 March 2021	2,029	2,029

17 Debtors

	2022 £	2021 £
Trade debtors	49,247	1,755
Other debtors	970	25,528
Prepayments and accrued income	18,210	10,920
	68,427	38,203

18 Current asset investments

	2022 £	2021 £
Cash equivalents on deposit		
Shawbrook Bank	634,785	633,795
Yorkshire Bank term deposit	95,160	94,687
	729,945	728,482

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

19 Cash at bank and in hand

	2022 £	2021 £
Cash at bank and on hand	1,233,973	1,321,659
	<u>1,233,973</u>	<u>1,321,659</u>

20 Creditors: amounts falling due within one year

	2022 £	2021 £
Short term compensated absences (holiday pay)	22,144	42,898
Other creditors and accruals	311,690	130,270
Deferred income	2,600	-
Taxation and social security costs	67,242	53,543
	<u>403,676</u>	<u>226,711</u>

21 Deferred income

	2022 £	2021 £
Deferred income brought forward	-	-
Income received	2,600	-
Released to income	-	-
	<u>2,600</u>	<u>-</u>

Income has been deferred because it is for providing services in the following year.

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

22 Analysis of movements in restricted funds

Current reporting period	Balance at 1 April 2021 £	Income £	Expenditure £	Transfers £	Balance at 31 March 2022 £
Sport & physical activity development					
Club Link Maker	92,136	-	(62,165)	-	29,971
CMOF - vets	21,564	51,250	(44,985)	(8,326)	19,503
Commonwealth Games	-	74,500	(67,833)	-	6,667
CYP Core	27,275	452,356	(186,061)	-	293,570
Daily Mile	84,749	-	(18,497)	-	66,252
DfE - Volunteering	798	-	(798)	-	-
GM Active Ageing	23,876	40,000	(52,460)	-	11,416
GM Moving - GMCA	-	25,000	(25,000)	-	-
GM School Games	39,049	-	(34,826)	-	4,223
GMHSCP - MSK	-	8,020	(3,010)	-	5,010
LDP capacity	51,545	-	(6,319)	-	45,226
LP Core & Evaluation	-	562,070	(527,536)	-	34,534
Open School facilities	-	504,749	(504,749)	-	-
Positive Pathway	5,017	35,000	(25,498)	-	14,519
Primary School Sport	2,608	-	(105)	-	2,503
Regenda Homes	666	-	(666)	-	-
Satellite Club	232,676	-	(76,140)	-	156,536
School facilities	10,632	-	(10,632)	-	-
SE Workforce	3,631	45,000	(34,864)	-	13,767
Tackling Inequalities	51,073	168,000	(205,599)	-	13,474
Volunteer Development	5,541	-	-	-	5,541
VRU Education	13,450	-	(5,050)	-	8,400
Walking & Cycling	327,604	-	(287,624)	-	39,980
Young People Forward	18,302	40,553	(58,855)	-	-
Total	1,012,192	2,006,498	(2,239,272)	(8,326)	771,092

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

Analysis of movements in restricted funds continued

Previous reporting period	Balance at 1 April 2020	Income	Expenditure	Transfers	Balance at 31 March 2021
	£	£	£	£	£
Sport & physical activity development					
Active Lives Survey	7,375	-	(7,375)	-	-
Club Link Maker	32,751	97,754	(38,369)	-	92,136
CMOF - vets	46,937	51,250	(75,955)	(668)	21,564
CYP Core	-	116,958	(89,683)	-	27,275
Daily Mile	80,987	53,039	(49,277)	-	84,749
DfE - Volunteering	9,763	8,000	(16,965)	-	798
Endeavour fund	25,784	-	(26,452)	668	-
GM Active Ageing	33,320	50,000	(59,444)	-	23,876
GM Moving - PHE	6,382	-	-	(6,382)	-
GM Moving - GMCA	1,367	-	-	(1,367)	-
GM School Games	57,398	-	(18,349)	-	39,049
GM Walking festival	205	-	(205)	-	-
Interim strategic manager	-	75,000	(78,496)	3,496	-
LDP capacity	44,190	277,241	(319,886)	50,000	51,545
Positive Pathway Primary School	33,250	-	(28,233)	-	5,017
Sport	47,909	-	(45,301)	-	2,608
Regenda Homes	2,676	-	(2,010)	-	666
Satellite Club	45,400	226,103	(38,827)	-	232,676
School facilities	66,092	-	(55,460)	-	10,632
SE Workforce	-	45,000	(41,369)	-	3,631
Tackling Inequalities Volunteer	-	280,000	(228,927)	-	51,073
Development	5,541	-	-	-	5,541
VRU Education	-	24,000	(10,550)	-	13,450
Walking & Cycling Young People	478,939	448,526	(563,992)	(35,869)	327,604
Forward	-	34,447	(16,145)	-	18,302
Total	1,026,266	1,787,318	(1,811,270)	9,878	1,012,192

Name of restricted fund	Description, nature and purposes of the fund
Club Link Maker	Capacity funding for the Satellite Club programme.
CMOF - vets	Funding to support veterans to stay active during transition from armed force to civilian life
Commonwealth Games	A programme to maximise the legacy of the Birmingham 2022 Commonwealth Games for schools and young people. Key principles being to deliver physical activity and sport opportunities, tackle inequalities, provide positive experiences and be a catalyst for local change.
CYP Core	Funding is for leading, supporting and connecting the GM School Games network in order to ensure that all young people in GM are offered the opportunity to experience the School Games in a format that suits them.
Daily Mile	Aims to increase children's activity levels through getting schoolchildren to walk or run for 15 minutes every day

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

Analysis of movements in restricted funds continued

Name of restricted fund	Description, nature and purposes of the fund
DfE - Volunteering	To support the identification and deployment of volunteer coaches and leaders to support schools to deliver the School Games.
GM Active Ageing	Aims to support inactive older people (aged 55+) to achieve at least 30 minutes of moderate intensity physical activity per week in order to improve outcomes and build the evidence base about this diverse group in terms of their behaviours and attitudes, how they should be targeted and what approaches do and don't work.
GM Moving GMCA	Investment to create the blueprint for Physical Activity and Sport in Greater Manchester.
GM School Games	The Greater Manchester School Games supports an increase in the number of young people in Greater Manchester accessing high quality school competition at level 3, intra, inter, and then countrywide. The deficit during the year was a result of the charity pre-funding this biannual event.
GMHSCP - MSK	Funding to pay for workshops, promotion and evaluation of musculoskeletal workshops with GM Health and Social Care Partnership aimed at employees from across the GMHSCP network.
LDP Capacity	Aims to accelerate the scale, pace and depth of the broader GM Moving implementation plan by focusing on three specific target audiences – those aged 5-19 in out-of-school settings, people out of work or those at risk of becoming out of work, and those aged 40-60 with, or at risk of, long term health conditions
LP Core & Evaluation	Funding to deliver the core functions of the Local Pilot work this includes the payment of the core staff and the payment of the evaluation and learning partner.
Positive Pathway	Funding to develop and deliver a new wellbeing strand of the Moving Forces programme over 2 years, including the employment of a Development Officer (part time) to manage and deliver the new strand.
Primary School Sport	GreaterSport commissioned to support schools deploy their share of the Primary School Sport Premium.
Regenda Homes	Capacity funding for a place based approach to activity to their residents
Satellite Club	GreaterSport commissioned to co-ordinate the delivery of the Satellite Clubs programme.
School facilities	This grant is to support schools to open up their facilities after the school day (after school, weekends and school holidays)
SE Workforce	Funding to invest in developing a workforce infrastructure to tackle physical inactivity
Tackling Inequalities	Funding from Sport England to reduce the widening inequalities in sport and physical Activity. Focus on 3 key audiences - people on low income, disabled people or people with long term health conditions, black, asian or minority ethnic communities.

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

Analysis of movements in restricted funds continued

Volunteer Development	Volunteering work has been enhanced from February 2011 and will continue through 2015-16.
VRU Education	Working alongside the Greater Manchester Violence Reduction Unit (VRU), funding is to reduce and prevent anti-social behaviour and youth offending, by diverting at risk young people into sport and physical activity.
Walking & Cycling	NHS England funding to supports solutions which deliver clinical and financial sustainability across GM and at locality level and improve the health and social outcomes included in the GM Strategic Plan.
Young People Forward	Funding to supporting organisations with existing and new relationships with young people to engage in physical activity through the power of sport.

23 Analysis of movement in unrestricted funds

Current reporting period	Balance at 1 April 2021 £	Income £	Expenditure £	Transfers £	As at 31 March 2022 £
General fund					
Policy reserve	498,890	725,855	(728,074)	6,065	502,736
Other	352,580	-	-	2,261	354,841
	<u>851,470</u>	<u>725,855</u>	<u>(728,074)</u>	<u>8,326</u>	<u>857,577</u>
Previous reporting period	Balance at 1 April 2020 £	Income £	Expenditure £	Transfers £	As at 31 March 2021 £
General fund					
Policy reserve	491,183	711,115	(675,390)	(28,018)	498,890
Other	336,263	-	-	16,317	352,580
Sport specific	2,613	-	(4,436)	1,823	-
	<u>830,059</u>	<u>711,115</u>	<u>(679,826)</u>	<u>(9,878)</u>	<u>851,470</u>

Name of unrestricted fund	Description, nature and purposes of the fund
----------------------------------	-----------------------------------------------------

General fund	The free reserves after allowing for all designated funds
Sport specific balances	A designated fund to support sports specific activity.

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

24 Analysis of net assets between funds

Current reporting period	General fund £	Designated funds £	Restricted funds £	Total £
Tangible fixed assets	-	-	-	-
Net current assets/(liabilities)	857,577	-	771,092	1,628,669
Total	857,577	-	771,092	1,628,669
Previous reporting period	General fund £	Designated funds £	Restricted funds £	Total £
Tangible fixed assets	2,029	-	-	2,029
Net current assets/(liabilities)	849,441	-	1,012,192	1,861,633
Total	851,470	-	1,012,192	1,863,662

25 Reconciliation of net movement in funds to net cash flow from operating activities

	2022 £	2021 £
Net income/(expenditure) for the year	(234,993)	7,337
Adjustments for:		
Depreciation charge	2,029	2,028
Dividends, interest and rents from investments	(1,711)	(10,694)
Decrease/(increase) in debtors	(30,224)	88,831
Increase/(decrease) in creditors	176,965	14,437
Net cash provided by/(used in) operating	(87,934)	101,939

Greater Manchester Sports Partnership

Notes to the accounts for the year ended 31 March 2022 (continued)

26 Funds held as custodian

The charity acts as custodian for the funds of GM Moving. The balance is not included in the assets of Greater Manchester Sports Partnership and is held in separate bank accounts and accounted for under a separate accounting system to ensure the funds are easily identified. Transactions are approved by the following job roles:

Chief Executive GreaterSport / Executive Lead GM Moving, Local Pilot Strategic Lead and Local Pilot Programme Manager

The objective of the GM Moving project is to "positively change the lives of people across Greater Manchester through physical activity and sport. Building from our strengths and through systemwide collaboration reaching a target of 75% of people active or fairly active by 2025". This is consistent with the objects of Greater Manchester Sports Partnership.

The Trustees do not necessarily make the decisions on how the money is spent; this is done by the GM Moving Executive which is made up from representatives from the following organisations:

Greater Manchester Combined Authority
 Greater Manchester Health and Social Care Partnership
 10 GM
 Transport for Greater Manchester
 Tameside Council
 Sport England
 GM Active
 Oldham Council

	2022 £	2021 £
Cash at bank	830,551	1,382,676
	830,551	1,382,676

The income and expenditure for GM Moving is shown on a cash basis below. It does not form part of the statutory accounts and is periodically subject to a separate grant audit.

	2022 £	2021 £
Total income	1,203,067	1,003,561
Expenditure		
Active communities	1,197,306	831,036
Bank charges	14	-
Engagement	45,000	57,030
Evaluation	-	80,000
Marketing & communications	154,564	256,069
Workforce transformation	143,582	188,985
	1,540,466	1,413,120
Total expenditure		
Surplus/(deficit)	(337,399)	(409,559)

Greater Manchester Sports Partnership
Statement of Financial Activities
(including Income and Expenditure account)
for the year ended 31 March 2021

	Note	Unrestricted funds £	Restricted funds £	Total funds 2021 £	Total funds 2020 £
Income from:					
Donations and legacies	3	512,141	-	512,141	511,641
Charitable activities: Sport and physical activity development	4	175,600	1,787,318	1,962,918	2,887,329
Other trading activities	5	12,680	-	12,680	63,373
Investments	6	10,694	-	10,694	7,661
Total income		711,115	1,787,318	2,498,433	3,470,004
Expenditure on:					
Charitable activities: Sport and physical activity development	7	679,826	1,811,270	2,491,096	3,197,706
Total expenditure		679,826	1,811,270	2,491,096	3,197,706
Net income/(expenditure) for the year	9	31,289	(23,952)	7,337	272,298
Transfer between funds		(9,878)	9,878	-	-
Net movement in funds for the year		21,411	(14,074)	7,337	272,298
Reconciliation of funds					
Total funds brought forward		830,059	1,026,266	1,856,325	1,584,027
Total funds carried forward		851,470	1,012,192	1,863,662	1,856,325